

A New Millennium



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- Post Cold War drawdowns continue
 - Army / Air Forces increasingly CONUS based
 - Friends less willing to host U.S. forces in crisis

Operations / deployments continue unabated

Demand for forward engagement high

Allies dependent on U.S. participation

- Crystal ball is cloudy
 - Threat is more complex
 - Politics of peace driving military missions



Living in Dangerous Inter-war Years



We Are a Maritime Power

- ◆ 75% of Earth's population inhabit littorals
- Most nations' economies depend upon sea for trade
- World instability
 - Signals growing need for forward deployment / engagement
 - Foreshadows a declining access to overseas bases

Enduring Need for Naval Power



Attributes of Naval Forces

- Appear Without Notice
 - No supply tethers, "no visa required"
- Influence Without Commitments
 - Show-of-force, crisis response, evacuate US citizens, independent operations
- Engage Without Delay
 - First to be called, "knock down door", precise and lethal
- Enable Counter Offensive
 - Provide cover for forces ashore, stepping stone for joint and allied forces, support the battle
- Withdraw Without Signal
 - Provide post war stability

21st Century Security Environment



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World Full of Change and Uncertainty



Current Employment Of Naval Forces

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Driven by National Security Requirements

Surface Navy Warfighting CINC's Forces of Choice

- Peacetime presence / engagement requests grow yearly
- Warplans depend heavily on Tomahawk, hinge on keeping APODs / SPODs open
- Real time crisis response rapidly defaults to moving ships into close proximity to influence events, deter conflict, control crisis if shooting starts
- Our ability to go in harms way gives NCA freedom to use forces effectively

Mission



The mission of the Surface Navy is to fight and win at sea, projecting offensive and defensive power well inland.

- We sail highly capable ships in harm's way to the far reaches of the globe.
- By powerful and timely presence we deter war, calm crises, and protect our country, its people, and our national interests.
- ◆ A versatile and stabilizing force for peace, Surface Warriors conduct prompt and sustained combat operations anytime, anywhere.



CNO Has Set the Tone

Admiral Clark's Priorities: N76 Approach:

- Manpower
- Current Readiness
- Future Readiness
- Quality of Service
- ◆ Alignment

- Motivated Sailors
- Ready to Fight
- Preparing for the Future
- Proud of Their Service
- Doing What We Promise

Steps on our way



◆Focus on Today's Fleet





How do we proceed?







Dedicated to the Mission



People - Recent Successes

- Inter Deployment Training Cycle reductions
- Surface Warfare Officer Continuation Pay (SWOCP)
- Graduate education opportunities
- ◆ BAH for E-4
- Spouse Net
- Resignation withdrawals
- PALM Pilots / laptops

- Department Head tour length reductions
- Increased advancement opportunities
- CO empowerment
- Leadership continuum training
- Seaman to Admiral
- NROTC / USNA / OCS Initiatives



Surface Warfare Officer Continuation Pay (SWOCP)

 Designed to improve JO retention through Department Head tours

- \$50,000 to SWO Department Heads
 - \$10,000 "signing bonus"
 - \$10,000 first day of Department Head School
 - \$10,000/year x 3 years as a Department Head
- 98% take rate on initial offering (1411 of 1437)
 - Highly successful!

Retain Department Head Talent

Graduate Education Opportunities

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- ◆ JO Survey: 90% desire Grad Ed
- Surface Warfare offers the most Opportunity for Graduate Education

Graduate Education Voucher Program

DC Intern Program

Distance Learning--MBA Troy State

USNA Company Officers

Joint Military Intel College

Olmstead Scholarships

SWOS "Off the podium" initiative

NROTC Instructor billets

Education Training Management

Subspecialty (ETMS)

Naval Post-Graduate School

Service Colleges

CIVINS program

USNA/NROTC Ensigns to NPGS

UCSD Distance Learning MBA

MBA Pilot Program

ATG/ATRC Timeshare

VTE program bet NPGS and SWOS

Federal Executive Fellowships

 149 SWOs participated in Fully Funded Grad Ed in CY 2000

SWOCP + Grad Ed = Great Deal!